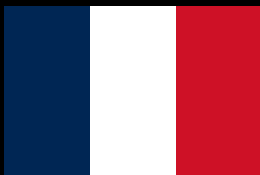




— FR-1 —



Minister of Armed Forces



Biography

You did not spend twenty years climbing the ranks of the French military to watch Europe outsource its security to a Texan with a Twitter addiction. The Galileo incident confirmed what you have always known: sovereignty is not a budget line item, it's survival. Your colleagues in Berlin talk about "strategic autonomy" at conferences; you actually mean it. The Americans are not allies in space, they are competitors who happen to share a treaty. If France does not lead European defense, no one will. And if that means French companies get French contracts, well, that is just good industrial policy.

You Want

Capability Cards

Your Score

Total Capability # + half the Jobs in your home country

Secret Goal

French Industrial Champion

Big Boost

France has most Jobs

Small Boost

France top 2 in Jobs

No Change

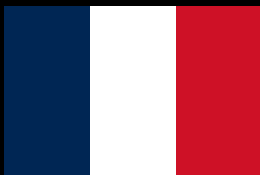
France top 3

Hurts You

France bottom half



— FR-2 —



CNES Director



Biography

You have given thirty years to the cause of European launch independence. You watched Ariadne 4 dominate the market. You watched Ariadne 5 struggle. You shepherded Ariadne 6 through a decade of delays and budget fights. And now some American startup is eating your lunch because they figured out how to land a rocket on a boat. The physics, honestly, are not that impressive, but the marketing is. Every time a European government buys SpaceY, it's a vote of no confidence in everything you've built. You don't have to be a hardcore nationalist to believe you shouldn't have to ask Washington for permission to reach orbit.

You Want

Capability Cards

Your Score

Total Capability # + half the Jobs in your home country

Secret Goal

No American Launches

Big Boost

Zero SpaceY cards held by any French player

Small Boost

Only 1 SpaceY card among French players

No Change

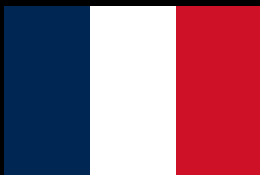
2 SpaceY cards

Hurts You

3+ SpaceY cards



— FR-3 —



Minister of
Economy



Biography

You are a true pragmatist surrounded by romantics. It shouldn't be surprising in France, but you sigh as your colleagues give lip service to "European champions" and "strategic autonomy" while burning through billions on rockets that cost three times the competition. Someone has to ask the uncomfortable questions. What exactly are we buying with all this sovereignty? The Americans put a car in orbit just for giggles. Meanwhile, Ariadne can't hit a launch window without a budget extension. It's not that you're anti-European, it's that you're anti-waste. If a European system delivers genuine capability at reasonable cost, wonderful. If not, perhaps the taxpayers deserve better than pricey flags in space.

You Want

Capability Cards

Your Score

Total Capability # + half the Jobs in your home country

Secret Goal

Cost Efficiency

Big Boost

Your Capability cards average 2.5+ Cap value

Small Boost

Average 2.0+

No Change

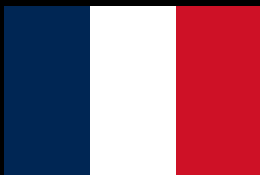
Average 1.5+

Hurts You

Average below 1.5



— FR-4 —



Elysee Space Advisor



Biography

The President trusts you because you understand that space policy is not really about space, it's about France. It is about ensuring that when Europe builds something important, the headquarters is in Paris and the factories are in Toulouse. The Germans think they can buy their way to leadership with checkbook diplomacy. They are wrong. Leadership requires vision, and vision requires someone willing to actually lead. You have watched too many European projects become German projects with French participation. Not this time. Whatever emerges from this crisis, France will be driving.

You Want

Capability Cards

Your Score

Total Capability # + half the Jobs in your home country

Secret Goal

French Leadership

Big Boost

France has more Jobs than Germany

Small Boost

France tied with Germany in Jobs

No Change

France within top 3 countries in Jobs

Hurts You

France outside top 3 in Jobs



— DE-1 —



Bundeswehr Space Command



Biography

You have spent your career watching NATO exercises where American satellites provide all the targeting, all the communications, all the intelligence. Your European colleagues nod along like this is normal. Perhaps it is normal, but you also think it's dangerous. It is dependency dressed up as alliance. The Galileo incident was a preview: when the Americans choose not to share, Europe is blind. Your job is to defend Germany. That requires capabilities Germany controls, not capabilities Washington can switch off during a trade dispute. Just look at their current president! The other generals think you are paranoid. You think they have not read enough history.

You Want

Capability Cards

Your Score

Total Capability # + half the Jobs in your home country

Secret Goal

Strategic Autonomy

Big Boost

Dependency Meter below 30%

Small Boost

Below 40%

No Change

Below 50%

Hurts You

50%+



— DE-2 —



DLR Director



Biography

German engineering, you like to remind everyone, put a man on the moon. Well, German-American engineering, but the important part was German. You run the aerospace research center that trained half of Europe's astronauts and built half of Europe's satellites. The idea that German technology cannot compete with SpaceY is both wrong and insulting. The problem is not capability. The problem is that European procurement moves at the speed of committee consensus while Americans move at the speed of venture capital. Given proper support, German industry can build anything. Your job is to make sure the politicians understand that before they give up and buy American.

You Want

Capability Cards

Your Score

Total Capability # + half the Jobs in your home country

Secret Goal

Technical Excellence

Big Boost

Your Capability cards average 2.5+ Cap value

Small Boost

Average 2.0+

No Change

Average 1.5+

Hurts You

Average below 1.5



— DE-3 —



Federal Ministry of Economics



Biography

Every euro spent on space is a euro that could employ German workers or fund German research or support German industry. Why is it that "European cooperation" somehow always results in French companies winning French contracts while Germany writes the checks. The Ariadne program was supposed to be balanced. It was not. The next generation of European space infrastructure must be different, or Germany will find other partners. After all, your voters don't care about flags on rockets. They care about jobs in Bavaria and Bremen.

You Want

Capability Cards

Your Score

Total Capability # + half the Jobs in your home country

Secret Goal

German Jobs

Big Boost

Germany has most Jobs

Small Boost

Germany top 2

No Change

Germany top 3

Hurts You

Germany bottom half



— DE-4 —



Chancellery Advisor



Biography

Coalition politics, in your view, is the art of giving everyone just enough to keep them from walking away. You have watched three chancellors navigate European partnerships, and the pattern is always the same: France wants glory, Italy wants contracts, the small countries want relevance, and Germany wants everyone to stop fighting. You also believe every crisis is an opportunity, including this one, but only if Europe can agree on a response. That means spreading the benefits, managing the egos, and convincing everyone that collective action serves national interests. You are very good at this. You have to be. The alternative is twenty-seven countries pursuing twenty-seven different space strategies.

You Want

Capability Cards

Your Score

Total Capability # + half the Jobs in your home country

Secret Goal

European Solidarity

Big Boost

At least 5 countries have 5%+ of total Jobs each

Small Boost

At least 4 countries have 5%+ each

No Change

At least 3 countries have 5%+ each

Hurts You

Jobs concentrated in 1-2 countries



— UK-1 —



UK Space Command



Biography

Five Eyes is not merely an intelligence alliance. It is an acknowledgment that some relationships matter more than geography. You have spent your career building connections with American counterparts who share information Europe never sees. That access is worth more than any satellite Europe might build. Your colleagues talk about "European defense identity" like it is a real thing. It is a French talking point. Let's be honest, when the crisis hits, when the chips are down, Britain calls Washington, not Brussels. The trick is maintaining access to both clubs without fully committing to either. Brexit made it more complicated, but not impossible. This is your dance. Good thing you enjoy tango.

You Want

Capability Cards

Your Score

Total Capability # + half the Jobs in your home country

Secret Goal

Atlantic Alliance

Big Boost

You hold more SpaceY cards than European cards

Small Boost

Equal SpaceY and European

No Change

Fewer SpaceY but at least 1

Hurts You

Zero SpaceY cards

★ ★ ★ — UK-2 — ★ ★ ★



UKSA Director



Biography

Brexit was supposed to liberate British space from European bureaucracy. Instead, it liberated British space from European funding. Your budget is a rounding error compared to CNES, and your American friends are happy to sell but not to partner. You need wins. Actual, demonstrable proof that Britain can still play at this level. The Galileo incident is an opportunity: Europe is scared, budgets are loosening, and everyone suddenly wants to talk about resilience and redundancy. The Europeans are welcome to spend twice as much for half the capability in the name of sovereignty. Britain will spend wisely and prove it can compete with anyone. If you can position British capabilities as part of the solution, maybe you can rebuild what Brexit dismantled. If not, you are managing decline.

You Want

Capability Cards

Your Score

Total Capability # + half the Jobs in your home country

Secret Goal

UK Relevance

Big Boost

UK players hold more total Capability than any single EU country

Small Boost

UK holds more than Italy or Spain

No Change

UK holds more than smaller countries

Hurts You

UK holds least of any country



— UK-3 —



Minister for Trade



Biography

Brexit was supposed to unleash British industry, and you intend to prove it. Your job is to champion UK aerospace companies in every negotiation, every contract, every opportunity. The Luftwerk satellites built in Stevenage, the components manufactured in Harwell, the services designed in Glasgow—these are world-class, and they deserve world-class contracts. The French protect their industry. The Germans protect theirs. Britain will do the same, just more cleverly. Every contract that goes to a British company means British jobs, British expertise, and British leverage. The space sector is growing. Britain should be growing with it.

You Want

Capability Cards

Your Score

Total Capability # + half the Jobs in your home country

Secret Goal Brexit Dividend

Big Boost

UK has at least 10% of total Jobs

Small Boost

UK has at least 5% of total Jobs

No Change

UK has at least 1% of total Jobs

Hurts You

UK has 0 Jobs



— UK-4 —



Foreign Office Advisor



Biography

The Americans need a European partner who actually understands them. The Europeans need someone who can translate Washington's intentions. Britain is the obvious bridge, positioned between two worlds, trusted by both, fully committed to neither. Your job is to maintain that position, which means being useful to everyone without becoming captive to anyone. The Galileo crisis is a test: can Britain help broker a solution that keeps Europe relevant without threatening American dominance? If you get this right, Britain becomes indispensable. If you get it wrong, you become irrelevant to both sides.

You Want

Capability Cards

Your Score

Total Capability # + half the Jobs in your home country

Secret Goal

The Bridge

Big Boost

*UK government players collectively hold at least 25% SpaceY
AND at least 25% European among their cards*

Small Boost

UK players hold at least one SpaceY AND at least one European

No Change

UK players hold only one type

Hurts You

UK players hold no Capability cards



— IT-1 —



ASI President



Biography

Italy has been building satellites since before SpaceY's founder was born. Your space agency launched Europe's first satellite (Europe properly understood, anyway). Your companies build critical systems for every major European program. And yet somehow, every time budgets are allocated, France and Germany divide the pie while Italy gets the crumbs. The Galileo incident changes the math. Europe needs manufacturing capacity, technical expertise, and political support from the south. You intend to make sure Italy's contributions are finally recognized with contracts that match your capabilities. No more being Europe's grateful junior partner.

You Want

Capability Cards

Your Score

Total Capability # + half the Jobs in your home country

Secret Goal

Italian Presence

Big Boost

Italy has at least 15% of total Jobs

Small Boost

Italy has at least 10% of total Jobs

No Change

Italy has at least 5% of total Jobs

Hurts You

Italy has fewer than 5% of total Jobs



— IT-2 —



Defense Ministry Advisor



Biography

The Mediterranean is not a French lake, whatever Paris might believe. Italy faces threats that northern Europe ignores: migration, instability in North Africa, competition from Turkey. Your defense priorities require space capabilities optimized for southern Europe, not systems designed around German industrial policy or French prestige projects. You have watched too many European programs become vehicles for Franco-German dominance. This crisis is an opportunity to build something more balanced. If Europe cannot deliver equitable participation, Italy has other options. Sovereignty cuts both ways.

You Want

Capability Cards

Your Score

Total Capability # + half the Jobs in your home country

Secret Goal

Fair Distribution

Big Boost

No single country has more than 30% of total Jobs

Small Boost

No country above 40%

No Change

No country above 50%

Hurts You

One country dominates with 50%+



— IT-3 —



Industry Ministry Official



Biography

Italian aerospace is a true treasure that the rest of Europe chronically undervalues. Your companies build the systems that make European satellites work, but the prime contracts always seem to go elsewhere. This is not about charity. Italian industry competes on quality, not price. The Galileo incident has exposed Europe's fragility and created demand for new capabilities. You intend to make sure Italian companies are positioned to capture their fair share. Not because it is polite, but because Italian capability is genuinely excellent, and it is time the contracts reflected that.

You Want

Capability Cards

Your Score

Total Capability # + half the Jobs in your home country

Secret Goal Capability Leader

Big Boost

Italian government players collectively hold more total Capability than any other country's government players

Small Boost

Italian government players are top 2 in total Capability held

No Change

Italian government players are top 3 in total Capability held

Hurts You

Italian government players are bottom half in total Capability held



— ES-1 —



CDTI Director



Biography

Spain is tired of being Europe's afterthought. Your country has engineers, facilities, and ambition. What you lack is respect. The big three carve up every program before Madrid even gets a seat at the table. But times are changing. Spanish startups are building rockets. Spanish companies are winning contracts. The old order assumed Spain would always be a customer, never a competitor. They were wrong. The Galileo crisis is your moment to prove that European space needs Spain as a full partner, not a junior participant grateful for whatever scraps France and Germany leave behind.

You Want

Capability Cards

Your Score

Total Capability # + half the Jobs in your home country

Secret Goal

Spanish Emergence

Big Boost

Spain has at least 3% of total Jobs

Small Boost

Spain has at least 1% of total Jobs

No Change

Spain has any Jobs

Hurts You

Spain has 0 Jobs



— ES-2 —



Defense Ministry Advisor



Biography

Spain's military needs modern capabilities, not European politics. Your forces operate across the Mediterranean and Atlantic, supporting NATO missions that your northern allies prefer to ignore. When you need satellite imagery or secure communications, you need systems that work, not systems that preserve someone else's industrial base. The Europeans talk about sovereignty, but Spanish sovereignty means having the capabilities Spain needs, regardless of who builds them. If European options deliver, wonderful. If not, you will find alternatives. Your job is defense, not economic development for France and Germany.

You Want

Capability Cards

Your Score

Total Capability # + half the Jobs in your home country

Secret Goal

Modern Fleet

Big Boost

You hold at least 2 cards with Capability value 3

Small Boost

You hold at least 1 card with Cap 3

No Change

You hold cards averaging 2.0+ Cap

Hurts You

Your cards average below 2.0 Cap

★ ★ ★ — NORD-1 — ★ ★ ★



Nordic Space Cooperation Chair



Biography

You represent four countries that figured out long ago that cooperation beats competition. The Nordic model works: shared facilities, joint programs, practical results without the ego. You watch France and Germany fight over leadership while smaller countries build actual capabilities. The Galileo crisis is a test of whether Europe can learn from Nordic pragmatism. You support European autonomy, but not at any price. Startups deserve a chance. Small countries deserve seats at the table. If this crisis produces another Franco-German stitch-up, you will have some difficult conversations with your ministers about where Nordic space money should actually go.

You Want

Capability Cards

Your Score

Total Capability # + half the Jobs in your home country

Secret Goal

Northern Innovation

Big Boost

At least one startup survives AND Nordics have at least 2% of total Jobs

Small Boost

At least one startup survives

No Change

No startups survive but Dependency below 40%

Hurts You

No startups survive and Dependency above 40%



— EU-1 —



European Commission Space Chief



Biography

You oversee sixteen billion euros of European space investment, and your job is to make sure it serves Europe, not just the biggest member states with the loudest voices. The Galileo incident has got everyone into a tizzy demanding European autonomous capabilities. But you know the truth: EU cooperation is fragile, and based entirely on spreading the wealth and geo-locating jobs. No jobs means no money come next year—and even though the big players are, well, big, the small players are too when you add them in the aggregate. Your French colleagues want French contracts. Your German colleagues want German jobs. Your job is to make sure everyone shares so that this collaboration continues to exist.

You Want

Capability Cards

Your Score

Total Capability # + half the Jobs across Europe

Secret Goal

Balanced European Growth

Big Boost

At least 5 EU countries (excluding UK) each have 5%+ of total Jobs

Small Boost

At least 4 EU countries each have 5%+

No Change

At least 3 EU countries each have 5%+

Hurts You

Jobs concentrated in 1-2 countries



— EU-2 —



EU Space Programme Director



Biography

Galileo, Copernicus, GOVSATCOM. You manage the crown jewels of European space, and you have watched member states slowly lose faith in the project. Every year, a few more contracts go to SpaceY. Every year, the dependency math gets worse. The member states tell you they support European autonomy, then quietly buy American because it is faster and cheaper. Your job is to make European programs competitive enough that sovereignty stops being a sacrifice. The Galileo incident might finally convince people that dependency has costs. Or they might panic and buy even more American. You have seen it go both ways.

You Want

Capability Cards

Your Score

Total Capability # + half the Jobs across Europe

Secret Goal

European Strategic Autonomy

Big Boost

Dependency below 30%

Small Boost

Below 40%

No Change

Below 50%

Hurts You

50%+

★ ★ ★ — ESA-1 — ★ ★ ★



Director General



Biography

Twenty-three member states. Twenty-three space ministers. Twenty-three different definitions of "European interest." Your job is to keep them all happy enough to keep writing checks. The Galileo incident has every capital demanding action, but they cannot agree on what action means. France wants French solutions. Germany wants German contracts. The small countries want a seat at the table. The Americans are circling like sharks who smell budget allocation in the water. You have spent your career building consensus out of chaos. This crisis will test whether that skill translates to actual results or merely elegant communiques that everyone ignores.

You Want

Budget Cards

Your Score

Total Budget Cards held

Secret Goal

Broad Coalition

Big Boost

Awards spread across 5+ countries

Small Boost

Across 4 countries

No Change

Across 3 countries

Hurts You

Concentrated in 1-2 countries

★ ★ ★ — ESA-2 — ★ ★ ★



Launcher Directorate Chief



Biography

You are the guardian of European launch independence, and the barbarians are at the gate. Every SpaceY purchase is a knife in your back. Every minister who "just needs something launched quickly" is betraying thirty years of investment in Ariadne. The Americans want Europe dependent on their rockets. They will offer low prices until European launch capability withers, then raise them. You have seen this playbook before in other industries. Your job is to keep Ariadne alive long enough for the European Launcher Challenge to bear fruit. Europe needs to remember why it built domestic launch in the first place. The Galileo incident should be a wake-up call. You intend to make sure it is.

You Want

Budget Cards

Your Score

Total Budget Cards held

Secret Goal

European Launch

Big Boost

SpaceY Capability is less than 10% of total Capability held by governments

Small Boost

SpaceY is 10-20% of total

No Change

SpaceY is 20-30% of total

Hurts You

SpaceY is more than 30% of total

★ ★ ★ — ESA-3 — ★ ★ ★



Navigation Directorate Chief



Biography

Galileo was your life's work. You spent fifteen years building the system that was supposed to free Europe from GPS dependency. And now it is degraded, possibly sabotaged, definitely embarrassing. The official story blames debris, but you have seen the telemetry. Something is wrong. Your colleagues want to move on, focus on rebuilding, avoid uncomfortable questions about what actually happened. You want answers. More importantly, you want a successor system robust enough that this never happens again. Europe needs navigation independence. The crisis proves it. Your job is to make sure the response matches the scale of the problem.

You Want

Budget Cards

Your Score

Total Budget Cards held

Secret Goal

Galileo Successor

Big Boost

European Capability held by governments is at least 50% of all European Capability in play

Small Boost

At least 35% of European Capability reaches governments

No Change

At least 20% of European Capability reaches governments

Hurts You

Fewer than 20% of European Capability reaches governments

★ ★ ★ — ESA-4 — ★ ★ ★



Telecommunications Directorate Chief



Biography

Starwink has nine thousand satellites in orbit. Your European constellation has thirty-seven. The math is not complicated. Every year the gap widens, and every year your ministers express "concern" while approving budgets that guarantee continued irrelevance. The Galileo incident has created a moment of clarity. Europe finally understands what dependency means. Your job is to channel that fear into funding before it fades. If this crisis produces another study group and a five-year roadmap, you will have failed. Europe needs telecommunications capability that does not route through American data centers. You have maybe eighteen months to make it happen.

You Want

Budget Cards

Your Score

Total Budget Cards held

Secret Goal

European Alternative

Big Boost

European Capability exceeds SpaceY Capability overall

Small Boost

European equals SpaceY

No Change

European trails but Dependency below 50%

Hurts You

SpaceY dominates

★ ★ ★ — ESA-5 — ★ ★ ★



Programs Directorate Chief



Biography

You manage the money that keeps the European space industry alive. Every contract you award determines which companies survive and which ones become American subsidiaries. The pressure is relentless: France wants French winners, Germany wants German jobs, Italy wants recognition, and everyone wants you to somehow make the math work. The Galileo crisis has loosened budgets, which means more money to distribute and more politics to navigate. Your job is to ensure European industry emerges from this crisis stronger, not consolidated into two French-German champions while everyone else starves. Diversity is resilience. Monopoly is fragility.

You Want

Budget Cards

Your Score

Total Budget Cards held

Secret Goal

Program Survival

Big Boost

At least 3 European primes each hold 10%+ of total Awards distributed to primes

Small Boost

At least 2 primes each hold 10%+

No Change

At least 2 primes each hold 5%+

Hurts You

Fewer than 2 primes hold 5%+

★ ★ ★ — ESA-6 — ★ ★ ★



Space Safety Directorate Chief



Biography

The Galileo incident validated everything you have warned about for years. Debris, cyber threats, hostile actors treating space as a domain for competition. Your colleagues thought you were paranoid, but now, well, now they are asking for briefings. Finally. Your job has always been space situational awareness, which means tracking everything in orbit and predicting what happens next. The Americans share some data. The Russians share nothing. The Chinese smile politely. Europe is flying partially blind in an increasingly crowded sky. The crisis has created appetite for investment in safety and security. You intend to make sure that appetite translates into new companies and capabilities before the next incident.

You Want

Budget Cards

Your Score

Total Budget Cards held

Secret Goal

Comprehensive Security

Big Boost

Dependency below 30% AND at least 2 startups survive

Small Boost

Dependency below 40% OR at least 2 startups survive

No Change

At least 20% of European Capability reaches governments

Hurts You

Fewer than 20% of European Capability reaches governments

★ ★ ★ — ESA-7 — ★ ★ ★



Strategy & Planning Director



Biography

You think in decades while everyone else thinks in quarterly budget cycles. Your job is to figure out where European space needs to be in 2040 and work backward to what that requires today. The answer is, well, not exactly comforting. Current trajectories lead to permanent American dominance in commercial space, with Europe reduced to a customer with pretensions, and one of many. Changing that trajectory requires sustained investment in industrial capabilities that will not pay off for years. Politicians hate that pitch. The Galileo crisis creates a window for long-term thinking. Whether that window stays open depends on whether fear outlasts the news cycle.

You Want

Budget Cards

Your Score

Total Budget Cards held

Secret Goal

Industrial Base

Big Boost

At least 3 European primes each hold 10%+ of total Awards distributed to primes

Small Boost

At least 2 primes each hold 10%+

No Change

At least 2 primes each hold 5%+

Hurts You

Fewer than 2 primes hold 5%+

★ ★ ★ — ESA-8 — ★ ★ ★



Member State Relations Director



Biography

Diplomacy is your actual job title, though "therapist for national egos" would be more accurate. When France feels disrespected, you listen. When Germany feels overcharged, you sympathize. When Spain feels ignored, you schedule meetings. The entire ESA system runs on the fiction that every member state matters equally. Your job is to maintain that fiction while somehow ensuring that decisions actually get made. The Galileo crisis has everyone's emotions running high, which means your skills are in demand. The risk is that heightened stakes produce paralysis instead of action. Twenty-two countries agreeing quickly is not historically Europe's strength.

You Want

Budget Cards

Your Score

Total Budget Cards held

Secret Goal

No Monopoly

Big Boost

No single company has more than 25% of total Awards

Small Boost

No company above 33%

No Change

No company above 40%

Hurts You

One company above 40%

★ ★ ★ — ESA-9 — ★ ★ ★



Commercial Partnerships Director



Biography

The old model is dying. Government programs funded through juste retour, contracts distributed by political formula, innovation measured in decades. SpaceY proved that commercial approaches can move at the pace of innovation. Your job is to bring some of that energy to ESA without destroying the political consensus that keeps member states paying. Startups are your portfolio. Young companies with new ideas that challenge the established primes. The old guard sees them as threats. You see them as survival. If Europe cannot innovate, it will become a museum. The crisis creates opportunity for new players, and your job is to make sure they get a fair shot.

You Want

Budget Cards

Your Score

Total Budget Cards held

Secret Goal

Startup Ecosystem

Big Boost

At least 3 startups survive (4+ Awards each)

Small Boost

2 startups survive

No Change

1 startup survives

Hurts You

0 startups survive

★ ★ ★ — ESA-10 — ★ ★ ★



International Relations Director



Biography

NASA is a partner when convenient and a competitor when not. JAXA is polite but increasingly aligned with American priorities. China wants cooperation on terms that would compromise European independence. Your job is to navigate these relationships while maintaining the fiction that space cooperation transcends geopolitics. It does not. Every partnership involves tradeoffs, dependencies, and leverage. The Galileo incident has revealed how little leverage Europe actually has when things go wrong. Your colleagues want closer ties with Washington. You want relationships that do not leave Europe hostage to American domestic politics.

You Want

Budget Cards

Your Score

Total Budget Cards held

Secret Goal

Balanced Dependency

Big Boost

Dependency between 20-40% (autonomy with some partnership)

Small Boost

Dependency between 15-50%

No Change

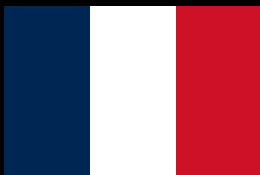
Dependency between 10-60%

Hurts You

Dependency at extremes (below 10% or above 60%)



— AS-1 —



Ariadne Spatial CEO



Biography

Your grandfather worked on the original Europa rocket. Your father ran Ariadne's engine division. You were raised to believe that European launch independence is a sacred mission, and SpaceY is the enemy. This is not business. This is war. The Americans want to destroy European launch capability and turn the continent into a captive market. Every contract Ariadne loses is a step toward that future. Your factories employ twelve thousand people across France. Your supply chain touches every region. Politicians understand those numbers. Your job is to make sure they remember them when procurement decisions get made.

You Want

Award Cards

Your Score

Total Award Cards held

Secret Goal

Market Leader

Big Boost

Ariadne Spatial has most Awards among all companies

Small Boost

Ariadne top 2

No Change

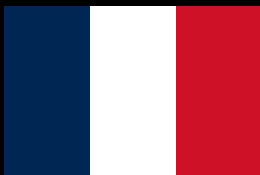
Ariadne top 3

Hurts You

Ariadne outside top 3



— AS-2 —



Ariadne Spatial CTO



Biography

You are an engineer surrounded by politicians. The technical problems with Ariadne 6 are solvable, but the political problems might not be. Look, your rockets work. They are reliable, proven, designed to European specifications. They are also expensive, because European labor costs serious Euros and European quality standards require documentation that American startups straight-up skip. Plus, you secretly admire SpaceY's engineering. Their reusability approach is elegant. But admiration does not pay salaries, and certainly not yours. Your job is to keep Ariadne competitive long enough to implement the innovations that will close the gap—assuming the politicians give you the runway.

You Want

Award Cards

Your Score

Total Award Cards held

Secret Goal

Market Dominance

Big Boost

Ariadne has more Awards than any other company

Small Boost

Ariadne tied for most Awards

No Change

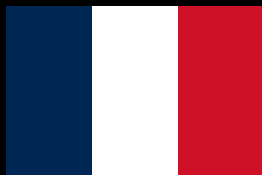
Ariadne is top 3 among all companies in Awards

Hurts You

Ariadne is outside top 3



— AS-3 —



Ariadne Spatial Government Relations



Biography

You know every space minister's chief of staff by first name. You know which MEPs care about jobs in their districts and which ones care about abstract principles. You know exactly how much money Ariadne contributes to the French economy and exactly how to present that number for maximum political impact. Lobbying is an ugly word for essential work. Someone has to translate industrial interests into political language. The Galileo crisis has opened budgets and created fear, especially in France. Your job is to make sure that fear translates into Ariadne contracts from the country that ought to care most—before the moment passes.

You Want

Award Cards

Your Score

Total Award Cards held

Secret Goal

French Government Loyalty

Big Boost

All French government players hold at least 1 Ariadne Capability card

Small Boost

3 of 4 French players hold Ariadne

No Change

2 of 4

Hurts You

Fewer than 2



— LW-1 —



Luftwerk Defence CEO



Biography

You run Europe's largest aerospace company, a sprawling empire of divisions, subsidiaries, and national sensitivities assembled through decades of mergers and political compromises. Your British headquarters answers to British politicians. Your German division answers to German politicians. Your French partners answer to French aristocrats (ok, politicians). Managing this complexity is your competitive advantage. No startup can navigate European procurement politics the way Luftwerk can. The Galileo crisis threatens to fragment the European market into national champions. Your job is to ensure that Luftwerk emerges as the consolidator, absorbing weaker players while maintaining political support across borders.

You Want

Award Cards

Your Score

Total Award Cards held

Secret Goal

Prime Consolidation

Big Boost

Luftwerk has more Awards than any other prime

Small Boost

Luftwerk tied for most

No Change

Luftwerk in top 2

Hurts You

Luftwerk outside top 2

★ ★ ★ — LW-2 — ★ ★ ★



Luftwerk Systems Division



Biography

The Galileo replacement will be the largest European space program in a generation. Your division builds exactly the systems it will require. This is your moment. Twenty years of patient capability building, strategic acquisitions, and technology investment have positioned Luftwerk to capture the core contracts. The French will fight for their share. The Italians will demand participation. Your job is to make sure that when the dust settles, Luftwerk builds the systems that matter. Not the decorative subsystems that politicians hand out for votes. The actual capabilities that make the constellation work.

You Want

Award Cards

Your Score

Total Award Cards held

Secret Goal

British Engineering

Big Boost

Luftwerk has more Awards than any other prime

Small Boost

Luftwerk is top 2 among primes

No Change

Luftwerk is top 3 among primes

Hurts You

Luftwerk is outside top 3 among primes

★ ★ ★ — LW-3 — ★ ★ ★



Luftwerk Government Relations



Biography

Berlin is not Paris, and neither is London. German and British politicians do not understand space the way the French do. They see it as an expense, not an investment. Your job is to educate them, one ministry meeting at a time. The Galileo incident, as awful as it is, helps you. Suddenly everyone wants briefings on "strategic autonomy" and "critical infrastructure." You have been giving those briefings for years to yawns and empty rooms. Now the rooms are full. Your challenge is converting momentary attention into sustained political support. German and British industry need German and British government contracts to compete with French-subsidized competitors. The logic is obvious. Making politicians act on it is harder.

You Want

Award Cards

Your Score

Total Award Cards held

Secret Goal

German & British Support

Big Boost

*All German and British government players hold at least 1
Luftwerk Capability card*

Small Boost

75% of German & British players hold Luftwerk

No Change

50% of German & British players

Hurts You

Fewer than 50%



— TA-1 —



Tales Alenia CEO



Biography

You run a joint venture between French and Italian parents who agree on almost nothing. Your French shareholders want French contracts. Your Italian shareholders want Italian recognition. Your job is to keep both sides happy while somehow running an actual business. The diplomatic skills required exceed what most ambassadors possess. The Galileo crisis creates opportunity, as all crises do, but only if you can present a unified face to customers. Internal fighting over work share is exhausting, but external fighting over contracts is necessary. Your competitive advantage is geographic diversity. Although, your competitive disadvantage is that diversity requires constant management.

You Want

Award Cards

Your Score

Total Award Cards held

Secret Goal Dual Nationality

Big Boost

Tales Alenia cards are held by both French AND Italian government players

Small Boost

Tales Alenia cards held by French OR Italian government players

No Change

Tales Alenia cards held by other governments only

Hurts You

No Tales Alenia cards held by any government



— TA-2 —



Tales Alenia Italian JV Director



Biography

You run the Italian side of a "joint venture" where French partners somehow always get the better contracts. The rhetoric is equality. The reality is that Toulouse makes decisions and Rome implements them. You are tired of being the junior partner. Italian aerospace has capabilities that match or exceed French equivalents, but the political dynamics always favor Paris. The Galileo crisis is an opportunity to rebalance. Italy is a major ESA contributor. Italy deserves major program roles. Your job is to make sure that Tales Alenia's Italian operations capture their fair share, even if that means fighting your French colleagues.

You Want

Award Cards

Your Score

Total Award Cards held

Secret Goal

Italian Recognition

Big Boost

Italy has more Jobs than France

Small Boost

Italy tied with France in Jobs

No Change

Italy is top 3 in Jobs

Hurts You

Italy is outside top 3 in Jobs



— OB-1 —



OHBYE CEO



Biography

You built this company by being cheaper and faster than the established primes. While Ariadne and Luftwerk fought over prestige projects, OHBYE won contracts by actually delivering on time and under budget. Your competitors call you a "mid-size player" like it is an insult. You call it a business model. Better than being a mega or a minnow. The European space market has often rewarded political connections over performance, but that system is starting to crack. Cost overruns on flagship programs have embarrassed ministers. SpaceY has demonstrated that efficiency matters. Your job is to position OHBYE as the alternative to bloated incumbents. The crisis creates demand for competence over pedigree.

You Want

Award Cards

Your Score

Total Award Cards held

Secret Goal

Giant Killer

Big Boost

OHBYE has more Awards than Ariadne Spatial

Small Boost

OHBYE tied with Ariadne

No Change

OHBYE is top 3 among primes

Hurts You

OHBYE is outside top 3 among primes



— OB-2 —



OHBYE Systems Director



Biography

German engineering is a cliché because it's true. Your teams deliver quality that French and Italian competitors match only with twice the budget. The problem is that quality does not win contracts in European space. Political relationships win contracts. ESA procurement is a theater where technical evaluation plays a supporting role to industrial policy. You find this infuriating. The Galileo incident might change the calculus. When systems fail, people suddenly care about who builds them. Your job is to make sure OHBYE's technical reputation translates into contract wins before the crisis fades and politics resume their usual dominance.

You Want

Award Cards

Your Score

Total Award Cards held

Secret Goal

German Efficiency

Big Boost

German companies (OHBYE + Donau + Rocket Werks) collectively have more Awards than any other national grouping

Small Boost

German companies are top 2 among national groupings

No Change

German companies are top 3 among national groupings

Hurts You

German companies are outside top 3



— DV-1 —



Da Vinci Aerospace CEO



Biography

Your company has been building Italian aerospace capabilities since before the EU existed. Governments come and go. Da Vinci endures. You have survived consolidation waves, budget cuts, and French attempts to absorb Italian industry into their orbit. The secret is political relationships. Every Italian government needs Da Vinci because Da Vinci employs voters in districts that matter. The Galileo crisis threatens that cozy arrangement. If European procurement consolidates around Franco-German champions, Italian industry becomes a subcontractor. Your job is to prevent that future by securing contracts that keep Da Vinci relevant and Italian politicians happy.

You Want

Award Cards

Your Score

Total Award Cards held

Secret Goal

Italian Champion

Big Boost

Da Vinci has more Awards than Tales Alenia

Small Boost

Da Vinci tied with Tales Alenia

No Change

Da Vinci is top half among primes

Hurts You

Da Vinci is bottom half among primes



— DV-2 —



Da Vinci Electronics Division



Biography

Your components are in every European satellite. Navigation, communications, Earth observation. If it orbits and it is European, Da Vinci electronics make it work. You are the invisible infrastructure of European space. The primes get the headlines and the prime contracts. You get the subcontracts and the actual engineering challenges. That arrangement has worked for decades, but consolidation threatens it. If one company dominates European space, they will vertically integrate and squeeze out independent suppliers. Your job is to ensure that the post-crisis landscape remains fragmented enough for specialists to thrive. Monopolies are bad for innovation and worse for supply chains.

You Want

Award Cards

Your Score

Total Award Cards held

Secret Goal Supply Chain King

Big Boost

At least 80% of companies in play hold at least 1 Award

Small Boost

At least 60% of companies hold Awards

No Change

At least 40% of companies hold Awards

Hurts You

Fewer than 40% of companies hold Awards



— DA-1 —



Donau Aerospace CEO



Biography

You quit Ariadne because you knew you could build a better rocket faster and cheaper than the European bureaucracy would ever allow. Three years later, you have a prototype, a launch site in Norway, and eighteen months of runway before the money runs out. The Galileo crisis is your window. If European governments decide to fund alternatives to Ariadne, you are the obvious choice. If they double down on the incumbent, you are finished. Your pitch is simple: European launch independence does not require European launch bureaucracy. SpaceY proved startups can compete. You intend to prove European startups can compete too.

You Want

Award Cards

Your Score

Total Award Cards held

Secret Goal

Startup Survival

Big Boost

Donau is top 2 among startups in Awards

Small Boost

Donau survives (4+ Awards)

No Change

Donau has 2-3 Awards

Hurts You

Donau has 0-1 Awards (company fails)

Your startup needs 4+ Awards to survive. Otherwise your score is 0.

★ ★ ★ — DA-2 — ★ ★ ★



Donau Aerospace
Lead Investor



Biography

You have forty million euros invested in a company that builds rockets in a barn outside Munich. Your partners think you are insane. They might be right. The European launch market is a cartel designed to protect Ariadne from competition. Breaking into that market requires either technical miracles or political revolutions. Donau has good engineers. What they need is contracts. The Galileo crisis creates an opening. Governments are scared and budgets are fluid. If you can secure enough awards to demonstrate viability, the next funding round writes itself. If not, you are explaining losses at the annual meeting.

You Want

Award Cards

Your Score

Total Award Cards held

Secret Goal

Return on Investment

Big Boost

Donau has more Awards than any prime

Small Boost

Donau has more Awards than at least one prime

No Change

Donau survives (4+ Awards)

Hurts You

Donau fails (fewer than 4 Awards)

Your startup needs 4+ Awards to survive. Otherwise your score is 0.



— RW-1 —



Rocket Werks CEO



Biography

Germany has two launch startups. Everyone assumes only one will survive. You intend it to be yours. Donau has better funding. You have better engineers and a willingness to take risks that their corporate backers would never approve. Your rocket is simpler, cheaper, and almost ready to fly. The European market can support one German launch alternative to Ariadne. Maybe two if the budgets expand enough. Your job is to prove that Rocket Werks delivers results while Donau delivers PowerPoints. The crisis accelerates everything. Winners emerge faster. Losers disappear faster. You are ready.

You Want

Award Cards

Your Score

Total Award Cards held

Secret Goal

Not Second Fiddle

Big Boost

Rocket Werks has more Awards than Donau Aerospace

Small Boost

Rocket Werks tied with Donau

No Change

Rocket Werks behind Donau but survives (4+ Awards)

Hurts You

Rocket Werks fails (fewer than 4 Awards)

Your startup needs 4+ Awards to survive. Otherwise your score is 0.

★ ★ ★ — RW-2 — ★ ★ ★



Rocket Werks Lead Investor



Biography

The German launch startup market is a horse race with your money on one of the horses. Rocket Werks has scrappier founders and a simpler technical approach. Donau has slicker presentations and deeper pockets. The market will probably only support one winner. You need it to be yours. The Galileo crisis creates demand for alternatives, which helps both German startups. But contract awards will eventually pick winners. Your job is to make sure Rocket Werks is positioned to capture those awards, even if that means being aggressive about Donau's weaknesses. This is not personal. This is portfolio management.

You Want

Award Cards

Your Score

Total Award Cards held

Secret Goal

German Launch Winner

Big Boost

*At least one German startup (Donau or Rocket Werks) beats
Ariadne in Awards*

Small Boost

At least one German startup survives (4+ Awards)

No Change

At least one German startup has 2-3 Awards

Hurts You

Both German startups have fewer than 2 Awards

**Your startup needs 4+ Awards to
survive. Otherwise your score is 0.**



— FB-1 —



Frostbyte CEO



Biography

You run the world's largest synthetic aperture radar constellation from an office in Helsinki that used to be a fish processing plant. The location is appropriate. You are processing data that governments and corporations pay premium prices to access. Your satellites see through clouds, darkness, and cover stories. The Galileo incident demonstrated demand for independent European surveillance capabilities. Your constellation provides exactly that. The challenge is convincing ESA that a Finnish startup can deliver strategic capabilities traditionally reserved for prime contractors. Your pitch: you already have more SAR satellites in orbit than any European competitor. Buy what works.

You Want

Award Cards

Your Score

Total Award Cards held

Secret Goal

Nordic Breakthrough

Big Boost

Frostbyte is top 2 among startups in Awards

Small Boost

Frostbyte survives (4+ Awards)

No Change

Frostbyte has 2-3 Awards

Hurts You

Frostbyte has 0-1 Awards

Your startup needs 4+ Awards to survive. Otherwise your score is 0.



— PS-1 —



Plaza Space CEO



Biography

Spain has never had a launch company. You intend to change that. Your rocket is designed to launch small satellites from a spaceport in Teruel, turning an empty corner of Aragon into Europe's gateway to orbit. The technical challenges are manageable. The political challenges are immense. ESA procurement favors established players in established countries. Spain is neither. Your job is to prove that Spanish launch capability serves European interests, not Spanish vanity. The Galileo crisis creates appetite for supply chain diversity. You are diverse. Whether that translates into contracts depends on whether European rhetoric about supporting new entrants matches reality.

You Want

Award Cards

Your Score

Total Award Cards held

Secret Goal

Spanish Space

Big Boost

Plaza is top 2 among startups AND Spain has any Jobs

Small Boost

Plaza survives (4+ Awards)

No Change

Plaza has 2-3 Awards

Hurts You

Plaza has 0-1 Awards (fails)

Your startup needs 4+ Awards to survive. Otherwise your score is 0.



— SC-1 —



Startup Consortium Chair



Biography

You represent twelve European space startups too small to lobby individually. Your members build components, software, and subsystems that the primes prefer to develop in-house. The current procurement system is designed to feed incumbents. Your job is to change that system. The Galileo crisis creates an opening. Ministers are talking about "resilience" and "supply chain diversity." Those words mean nothing without contracts for new suppliers. You spend your days in Brussels meeting rooms, translating startup energy into policy language that bureaucrats can process. Revolutionary change through incremental committee victories. It is not glamorous, but it needs to work.

You Want

Award Cards

Your Score

Total Award Cards held

Secret Goal

Startup Revolution

Big Boost

Total startup Awards exceed total prime Awards

Small Boost

Startups have at least 40% of Awards

No Change

At least 2 startups survive

Hurts You

Fewer than 2 startups survive

Your startup needs 4+ Awards to survive. Otherwise your score is 0.



— SC-2 —



Startup Consortium Investor Rep



Biography

European venture capital has poured two billion euros into space startups over the past five years. Your job is to make sure that investment produces returns, which requires startups to win contracts, which requires ESA to stop treating procurement as industrial welfare for established primes. The Galileo crisis is leverage. Governments are scared and looking for alternatives. Startups offer innovation that incumbents cannot match. But venture timelines are brutal. Your portfolio companies need contract wins soon or they become write-offs. The difference between a thriving European startup ecosystem and a graveyard of good ideas is about eighteen months of runway.

You Want

Award Cards

Your Score

Total Award Cards held

Secret Goal

Venture Returns

Big Boost

At least 50% of startups survive (4+ Awards each)

Small Boost

At least 2 startups survive

No Change

1 startup survives

Hurts You

0 startups survive

Your startup needs 4+ Awards to survive. Otherwise your score is 0.